

## **NOTICE OF MEETING**

# **MEETING OF THE ALEXANDRA PARK & PALACE STATUTORY ADVISORY COMMITTEE**

**Monday, 4th October, 2021, 7.30 pm - Transmitter Hall, Alexandra Palace  
Way, Wood Green, London N22**

### **Statutory Advisory Committee Members:**

Councillors Patrick Berryman, James Chiriyankandath, Josh Dixon, Scott Emery, Emine Ibrahim, Khaled Moyeed, Viv Ross, and Elin Weston.

Jane Hutchinson (Alexandra Residents' Association), Ken Ranson (Bounds Green and District Residents' Association), John Crompton (Muswell Hill and Fortis Green Residents' Association), Kevin Stanfield (Palace Gates Residents' Association), Elizabeth Richardson (Palace View Residents' Association), David Frith (The Rookfield Association), Jason Beazley (Chair, Three Avenues Residents' Association), and Jim Jenks (Vice-Chair, Warner Estate Residents' Association).

Quorum: 3 Councillors and 3 Resident Association Members

### **1. ELECTION OF THE CHAIR FOR THE 2021-2022 MUNICIPAL YEAR**

The clerk will ask members of the Advisory Committee for any nominations. These nominations must be seconded by another member of the Advisory Committee. If more than one nomination is received, then a vote will be taken.

### **2. ELECTION OF THE VICE-CHAIR FOR THE 2021-2022 MUNICIPAL YEAR**

The clerk will ask members of the Advisory Committee for any nominations. These nominations must be seconded by another member of the Advisory Committee. If more than one nomination is received, then a vote will be taken.

### **3. FILMING AT MEETINGS**

Please note this meeting may be filmed or recorded by the Council for live or subsequent broadcast via the Council's internet site or by anyone attending the meeting using any communication method. Members of the public participating in the meeting (e.g. making depositions, asking questions, making oral protests) should be aware that they are likely to be filmed, recorded or reported on. By entering the 'meeting room', you are consenting to being filmed and to the possible use of those images and sound recordings.

The Chair of the meeting has the discretion to terminate or suspend filming or recording, if in his or her opinion continuation of the filming, recording or reporting would disrupt or prejudice the proceedings, infringe the rights of any individual, or may lead to the breach of a legal obligation by the Council.

#### **4. APOLOGIES FOR ABSENCE**

To receive any apologies for absence.

#### **5. DECLARATIONS OF INTEREST**

A member with a disclosable pecuniary interest or a prejudicial interest in a matter who attends a meeting of the authority at which the matter is considered:

- (i) must disclose the interest at the start of the meeting or when the interest becomes apparent, and
- (ii) may not participate in any discussion or vote on the matter and must withdraw from the meeting room.

A member who discloses at a meeting a disclosable pecuniary interest which is not registered in the Register of Members' Interests or the subject of a pending notification must notify the Monitoring Officer of the interest within 28 days of the disclosure.

Disclosable pecuniary interests, personal interests and prejudicial interests are defined at Paragraphs 5-7 and Appendix A of the Members' Code of Conduct.

#### **6. MINUTES (PAGES 1 - 18)**

- (i) To approve the minutes of the Statutory Advisory Committee held on 16 August 2021 as a correct record.
- (ii) To note the draft minutes of the Joint Meeting of the Statutory Advisory and Consultative Committees held on 16 August 2021.
- (iii) To note the draft minutes of the Alexandra Palace and Park Board meeting held on 12 July 2021.

#### **7. URGENT BUSINESS**

The Chair will consider the admission of any late items of Urgent Business. (Late items will be considered under the agenda item where they appear. New items will be dealt with under item 11 below).

**8. CHIEF EXECUTIVE OFFICER (CEO) UPDATE (PAGES 19 - 28)**

To receive an update from the Chief Executive Officer (CEO) on current issues and projects at Alexandra Park and Palace and additional information on the events programme and a range of activities of the Charitable Trust.

**9. NON-VOTING BOARD MEMBERS FEEDBACK**

**10. ITEMS RAISED BY INTERESTED GROUPS**

**11. NEW ITEMS OF URGENT BUSINESS**

To consider any items of urgent business as identified at item 7.

**12. DATES OF FUTURE MEETINGS**

To note the dates of future meetings:

30 November 2021

9 March 2022

Philip Slawther  
Tel – 020 8489 2957  
Email: Philip.slawther2@haringey.gov.uk

Fiona Alderman  
Head of Legal & Governance (Monitoring Officer)  
River Park House, 225 High Road, Wood Green, N22 8HQ

Friday, 24 September 2021

This page is intentionally left blank

## **MINUTES OF THE ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE MEETING HELD ON MONDAY, 16TH AUGUST, 2021, 7.30 - 8.50 PM**

### **PRESENT:**

#### **Statutory Advisory Committee Members:**

Councillors Josh Dixon, Scott Emery, Emine Ibrahim, and Viv Ross.

Elizabeth Richardson (Palace View Residents' Association) and Jason Beazley (Chair, Three Avenues Residents' Association).

*It was noted that the meeting was not quorate but would continue informally*

### **1. ELECTION OF THE CHAIR FOR THE 2021-2022 MUNICIPAL YEAR**

It was noted that one nomination had been received in advance of the meeting to elect Jason Beazley as Chair. It was stated that, as the meeting was not quorate, this item would be considered at the next meeting.

### **2. ELECTION OF THE VICE-CHAIR FOR THE 2021-2022 MUNICIPAL YEAR**

It was noted that one nomination had been received in advance of the meeting to elect Jim Jenks as Vice-Chair. It was stated that, as the meeting was not quorate, this item would be considered at the next meeting.

### **3. FILMING AT MEETINGS**

The Chair referred to the notice of filming at meetings and this information was noted.

### **4. APOLOGIES FOR ABSENCE**

Apologies for absence were received from:

Councillor Patrick Berryman

Councillor James Chiriyankandath

Councillor Khaled Moyeed

Councillor Elin Weston

John Crompton (Muswell Hill and Fortis Green Residents' Association)

Jim Jenks (Vice-Chair, Warner Estate Residents' Association)

## 5. DECLARATIONS OF INTEREST

Councillor Viv Ross noted that there were a number of issues on the agenda that related to licensing and planning and that he was a member of the Planning Sub-Committee and the Licensing Committee. Councillor Emine Ibrahim also noted that she was a member of the Planning Sub-Committee.

## 6. URGENT BUSINESS

There was no urgent business.

## 7. MEMBERSHIP 2021-22

It was noted that the membership of the Statutory Advisory Committee was as follows:

### **Advisory Committee Nominated Members of:**

Alexandra Residents Association  
Bounds Green and District Residents Association  
Muswell Hill and Fortis Green Association  
Palace Gates Residents Association  
Palace View Residents Association  
The Rookfield Association  
Three Avenues Residents Association  
Warner Estate Residents Association

Jane Hutchinson  
*To be confirmed*  
John Crompton  
Kevin Stanfield  
Elizabeth Richardson  
David Frith  
Jason Beazley (Chair & Trust Board observer)  
Jim Jenks (Vice-Chair)

### **Appointed Members**

Alexandra Ward Cllr Josh Dixon  
Bounds Green Ward Cllr Pat Berryman  
Fortis Green Ward Cllr Viv Ross  
Hornsey Ward Cllr Elin Weston  
Muswell Hill Ward Cllr Scott Emery  
Noel Park Ward Cllr Khaled Moyeed  
Council-wide member Cllr James Chiriyankandath  
Council-wide Member Cllr Emine Ibrahim

## **CONSULTATIVE COMMITTEE MEMBERSHIP**

### **2020/21 Nominated Members:**

Alexandra Palace Allotments Association  
Alexandra Palace Organ Appeal  
Alexandra Palace Television Group  
Alexandra Residents Association  
Alexandra Park & Palace Conservation Area Advisory Committee  
Bounds Green and District Residents Association  
Friends of Alexandra Park  
Friends of the Alexandra Palace Theatre  
Heartlands High School  
Hornsey Historical Society  
Muswell Hill and Fortis Green Association  
Muswell Hill Metro Group  
Palace View Residents Association

John Wilkinson  
Hugh Macpherson  
John Thompson  
Dermot Barnes  
Jacob O'Callaghan  
  
*To be confirmed*  
Gordon Hutchinson  
\*Nigel Willmott (Trust Board Representative)  
Elen Roberts  
Rachael Macdonald  
\*Duncan Neill (Trust Board Representative)  
John Boshier  
\*Val Paley (Trust Board Representative)

St Mary's CE Primary School  
Three Avenues Residents' Association  
Warner Estate Residents Association

Calvin Henry  
Jason Beazley  
Richard Hudson

## **Appointed Members**

Councillor Anne Stennett (Chair of APPCT Board)  
Councillor Elin Weston (Vice Chair of APPCT Board)  
Councillor Dana Carlin  
Councillor Nick da Costa  
Councillor Kirsten Hearn  
Councillor Bob Hare

## **8. MINUTES**

### **RESOLVED**

1. To approve the minutes of the Statutory Advisory Committee meeting held on 15 March 2021.
2. To note the draft minutes of the Joint Meeting of the Statutory Advisory and Consultative Committees held on 15 March 2021 as a correct record.
3. To note the draft minutes of the Alexandra Palace and Park Board meeting held on 29 March 2021.
4. To note the draft minutes of the Alexandra Palace and Park Panel meetings held on 15 March 2021 and 7 June 2021.

## **9. CHIEF EXECUTIVE OFFICER (CEO) UPDATE**

Louise Stewart, Chief Executive Officer, introduced the report which provided an update on current issues and projects at Alexandra Park and Palace and additional information on the events programme and a range of activities of the Charitable Trust. The report was presented and discussed and was set out in full in the minutes of the Joint Meeting of the Alexandra Park and Palace Advisory Committee and Alexandra Palace and Park Consultative Committee. The Advisory Committee had no further comments on the item and endorsed the comments made at the joint meeting.

### **RESOLVED**

To note the report.

## **10. NON-VOTING BOARD MEMBERS FEEDBACK**

There was no feedback from non-voting Board members.

**11. ITEMS RAISED BY INTERESTED GROUPS**

There were no additional items raised by interested groups.

**12. NEW ITEMS OF URGENT BUSINESS**

There were no new items of urgent business.

**13. DATES OF FUTURE MEETINGS**

To note the dates of future meetings:

4 October 2021

30 November 2021

9 March 2022

CHAIR: Jason Beazley

Signed by Chair .....

Date .....



# **MINUTES OF THE JOINT MEETING OF THE ALEXANDRA PARK & PALACE STATUTORY ADVISORY COMMITTEE AND THE ALEXANDRA PALACE AND PARK CONSULTATIVE COMMITTEE HELD ON MONDAY, 16TH AUGUST, 2021, 7.30 - 8.45 PM**

## **PRESENT:**

### **Statutory Advisory Committee Members:**

Councillors Josh Dixon, Scott Emery, Emine Ibrahim, and Viv Ross.

Elizabeth Richardson (Palace View Residents' Association) and Jason Beazley (Chair, Three Avenues Residents' Association).

### **Consultative Committee Members:**

Councillors Anne Stennett (Chair) and Dana Carlin.

Hugh Macpherson (Alexandra Palace Organ Appeal), John Thompson (Alexandra Palace Television Group), Jacob O'Callaghan (Alexandra Park and Palace Conservation Area Advisory Committee), Gordon Hutchinson (Friends of Alexandra Park), Nigel Willmott (Friends of the Alexandra Palace Theatre), Rachael Macdonald (Hornsey Historical Society), and Jason Beazley (Three Avenues Residents' Association).

At the start of the meeting, Jacob O'Callaghan noted that the Alexandra Palace and Park Consultative Committee used to have a separate meeting at least once a year and that this should be the first meeting after the Council Annual General Meeting

## **1. ELECTION OF A CHAIR FOR THE MEETING**

### **RESOLVED**

To elect Jason Beazley as the Chair for the meeting.

## **2. FILMING AT MEETINGS**

The Chair referred to the notice of filming at meetings and this information was noted.

## **3. APOLOGIES FOR ABSENCE**

Apologies for absence were received from:

**Statutory Advisory Committee** – Councillor Patrick Berryman, Councillor James Chiriyankandath, Councillor Khaled Moyeed, Councillor Elin Weston, John Crompton

(Muswell Hill and Fortis Green Residents' Association), and Jim Jenks (Vice-Chair, Warner Estate Residents' Association).

**Consultative Committee** – Councillor Elin Weston, Councillor Kirsten Hearn, John Wilkinson (Alexandra Palace Allotments Association), Duncan Neill (Muswell Hill and Fortis Green Association), John Boshier (Muswell Hill Metro Group), and Richard Hudson (Warner Estate Residents' Association).

#### **4. DECLARATIONS OF INTEREST**

Councillor Viv Ross noted that there were a number of issues on the agenda that related to licensing and planning and that he was a member of the Planning Sub-Committee and the Licensing Committee. Councillor Emine Ibrahim also noted that she was a member of the Planning Sub-Committee.

#### **5. URGENT BUSINESS**

There was no urgent business.

#### **6. MINUTES**

In relation to the minutes of the joint meeting on 15 March 2021, Jacob O'Callaghan, Alexandra Park and Palace Conservation Area Advisory Committee, drew attention to his comments that the Trustees could enforce the bylaws instead of the traffic enforcement proposals. The Chief Executive Officer noted that the bylaws could be used but explained that they were not considered to be the most cost effective measures and would require enforcement officers.

In relation to the Board minutes on 29 March 2021, Cllr Ibrahim asked about the policy for requests to light the mast. The Chief Executive Officer noted that there were restrictions on the number of days and times that the mast could be lit. It was explained that it had originally been done to celebrate Alexandra Palace commemorations but that there was an internal process in place to consider requests. It was added that this was a charitable resource that could only be used for charitable purposes. It was also noted that there were an increasing number of requests which could not all be honoured but that the Trustees were reviewing the policy for lighting the mast. Councillor Stennett stated that there had been a good discussion at the Board meeting and that the conclusion had been for the Trustees to look at the policy for lighting the mast. Members suggested that it would be beneficial to look at the lighting policies of other buildings in London.

#### **RESOLVED**

1. To approve the minutes of the Joint Meeting of the Statutory Advisory and Consultative Committees held on 15 March 2021 as a correct record.

2. To note the draft minutes of the Statutory Advisory Committee meeting held on 15 March 2021.
3. To note the draft minutes of the Alexandra Palace and Park Board meeting held on 29 March 2021.
4. To note the draft minutes of the Alexandra Palace and Park Panel meetings held on 15 March 2021 and 7 June 2021.

## **7. CHIEF EXECUTIVE OFFICER (CEO) UPDATE**

Louise Stewart, Chief Executive Officer, introduced the report which provided an update on current issues and projects at Alexandra Park and Palace and additional information on the events programme and a range of activities of the Charitable Trust.

It was noted that there had been no substantial update in relation to car parking since the last meeting. It was explained that the procurement process was progressing and it was aimed to implement the new scheme from April 2022. It was added that the donate to park scheme would be continuing until then.

In relation to the Duke's Avenue Bridge, it was clarified that the Trust felt that 'permitted development rights' should not apply to any proposed changes to the bridge and that a full planning application process was required. However, since then, it was noted that Highways England had halted its programme of legacy bridge works across the country and was revising their approach after a significant amount of protest from a range of local and national interest groups and the general public.

It was enquired what sort of consultation would take place in relation to the charging for professional dog walkers. The Chief Executive noted that the Trust had been looking to introduce licensing for professional dog walking in Alexandra Park for several years. It was explained that a number of areas had introduced schemes for valid management reasons, primarily in order to meet costs. It was noted that there was no timetable for consultation but that the Trust would be approaching local professional dog walkers and active social media groups; it was added that any suggestions for consultees were welcomed.

It was enquired whether the slogans for Alexandra Park, such as 'Forever Yours', had been tested more widely in a focus group. The Chief Executive noted that there was no budget to conduct a focus group but that the feedback provided on the had been noted and that the wording of the slogans had been revised.

It was noted that the building, including the East Court, remained closed to the general public, other than for specific events. The Chief Executive explained that it was aimed to re-open to the public as soon as possible but that it was necessary to have appropriate cleaning regimes and arrangements in place.

In response to a question about flooding on the site near the Crouch End Playing Fields, the Chief Executive noted that the flooding had been a known issue for a number of years. It was explained that an application had been made to the Mayor's

Fund for sustainable drainage systems (SUDS); the whole area would need to be surveyed and the Community Infrastructure Levy (CIL) would be funding some of the surveys. It was added that this was being progressed with Haringey Council and that there would be a site visit with the Head of Planning shortly.

It was noted that a number of members and local residents responded positively to the set up for Kaleidoscope as it had been contained within the boarded area and the vehicles had not caused damage to the park or created risks for pedestrians. However, it was stated that the post-event process had not operated as smoothly. It was suggested that it would be beneficial if the post-event process could replicate the pre-event process. The Chief Executive noted that she would forward this feedback.

It was noted that the BBC would be commemorating its 100 year anniversary in 2022 and it was enquired whether there were any plans to offer support. The Chief Executive noted that discussions were ongoing with the BBC and that it should be possible to provide future updates.

Cllr Ibrahim noted that the Cyprus Wine Festival was no longer taking place at Alexandra Palace and it was enquired whether the diversity of events was being maintained. The Chief Executive explained that the team was now collecting more information relating to the diversity of events, including audiences and artists, in order to increase diversity. She noted that she could not discuss individual events in a public meeting but that the issue of diversity and overcoming any barriers to access could be further discussed outside of the meeting.

## **RESOLVED**

To note the report.

### **8. NON-VOTING BOARD MEMBERS FEEDBACK**

Nigel Willmott, Friends of the Alexandra Palace Theatre, noted that he had been unable to attend the last Board meeting. He explained that he had made a comment previously about new ways to create revenue streams using the theatre. It was added that the investment in regeneration had paid off.

### **9. ITEMS RAISED BY INTERESTED GROUPS**

Jacob O'Callaghan, Alexandra Park and Palace Conservation Area Advisory Committee, noted that he would like to raise the issue of the efficiency, diversity, and powers of the Alexandra Palace and Park Consultative and Advisory Committees and the Alexandra Palace and Park Committee/ Board as representatives of users of the Palace and Park from London and beyond. He stated that he was part of a new group that wanted to apply to join the Consultative Committee. He added that it was difficult to explain to people how the various bodies and committees worked. He stated that there was duplication within the various meetings and that the representatives were not particularly representative of the community. He suggested that the governance of the various bodies should be reformed.

The Chief Executive agreed that the various committees might no longer be fit for purpose. It was explained that there had been a governance review in 2017 which had identified the need for changes to be implemented. However, it was noted that there were some practical limitations, including the fact that an Order would be required to make changes to the Statutory Advisory Committee. It was suggested that it would be beneficial to obtain the views of the members of the existing committees before embarking on any public consultation. It was noted that the Alexandra Park and Palace team was required to engage with stakeholders and had offered to approach people outside of the committee structures if this suited them better. The Chief Executive also noted that, due to the Covid-19 pandemic and the need to focus on financial recovery, the governance review was not currently a priority but she stated that it would be useful to consider modernising or replacing the existing committees to ensure that they were more representative.

#### **10. NEW ITEMS OF URGENT BUSINESS**

There were no new items of urgent business.

#### **11. DATES OF FUTURE MEETINGS**

To note the dates of future meetings:

4 October 2021  
30 November 2021  
9 March 2022

CHAIR:

Signed by Chair .....

Date .....

This page is intentionally left blank

## **MINUTES OF MEETING ALEXANDRA PALACE AND PARK BOARD HELD ON MONDAY 12 JULY 2021, 7.30-9.05PM**

### **PRESENT:**

**Councillors: Anne Stennett (Chair), Elin Weston (Vice-Chair), Nick da Costa, Dana Carlin, Bob Hare and Kirsten Hearn**

**Non-voting Members: Jason Beazley and Val Paley**

### **100. FILMING AT MEETINGS**

The meeting was not filmed.

### **101. APOLOGIES FOR ABSENCE**

Apologies for absence were received from Duncan Neill and Nigel Willmott.

### **102. URGENT BUSINESS**

None.

### **103. DECLARATIONS OF INTERESTS**

None.

### **104. QUESTIONS, DEPUTATIONS OR PETITIONS**

The Chair advised that Mr Jacob O'Callaghan had submitted questions in advance of the meeting. Mr O'Callaghan raised his questions at the meeting, and responses were provided by the Chair as below:

1. To ask if the Board as the Charity's Charity Trustees, and as such with final responsibility for the Charity, will resolve to indeed in future take such final responsibility at meetings of the Alexandra Palace and Park Committee, for considering and agreeing on which days/evenings to light the Mast for commemorative, celebratory, and other non-commercial purposes (unless the Full Council as trustee resolves to do so itself)

*The Board's role is to ensure the Charity is fulfilling its charitable purposes, by providing strategic direction. The Policy for lighting the mast is set by the Board in line with its duty to ensure the Trust's resources are used to deliver its charitable purposes.*

*The CEO is responsible for ensuring the activities of the Trust remain within the policies set by the Board. The Trustee Board would therefore not be consulted on individual applications to light the mast.*

*The Application Form states that lighting requests should align with our charitable purposes. We have been transparent in how such operational decisions are made. However, the Trustee Board will Review its policy and process to ensure that it is as clear and transparent as it can be.*

2. To ask if the Board will resolve that (in line with the Palace's status as a charitable trust, and a Listed building) such purposes will have priority over coloured lighting for commercial purposes, and exceptions to this should be determined by the Board itself.

*The Policy states that any lighting of the mast should be within the Trust's charitable purposes. The purposes include to provide recreation and entertainment. The activities of the Trust that provide recreation and entertainment, that are deemed commercial in nature are contained within its trading subsidiary Alexandra Palace Trading Ltd (APTL). The profits from APTL's activities are gifted by a charitable donation to the Trust and contribute, with the licence fee and restoration levy, over 50% of the Trust's operating costs annually. Requests by APTL to light the mast are therefore within the charitable purposes and in the Trusts best interests.*

3. To ask if they will further resolve to obtain the assurances of officers that those who suggest occasions on which the mast be lit for non-commercial purposes, are in future always informed of the date and time of such meeting and be allowed to make representations to the Board should they wish.

*The requests to approve the lighting of the mast are reviewed against the policy and if appropriate authorised by the CEO or the Deputy CEO, depending on availability. Ordinarily no meeting takes place as it is not required. A recent request was made for an annual commitment, as such the longer-term implications of such a commitment were reviewed, at the request of the CEO, by an internal group of senior staff to assess those consequences, although it should be pointed out that this request also fell outside the mast lighting policy.*

4. To ask if the Board as Charity Trustees, will consider resolving to apply for a variation of planning permission to allow the mast to be lit (other than in a special colour, for particular occasions such as above) permanently at night (in line with Planning Guidelines, and in line with the practice of other landmark buildings in the capital and country), and also to consider improving the lighting for the purpose of enhancing the architectural features of the mast and Palace in accordance with Historic England guidelines.

*The Trust has not identified any reasons why an extension to the planning permission is required to deliver its purposes. The planning permission was granted following the necessary consultation processes and is sufficient to meet our requirements. We do not have the resources to extend the lighting further and are mindful of our impact on the environment, which we are working hard to reduce across the site.*

*The reasons for the limits of the planning application are to protect the significance of the host property and other heritage assets.*



5. To ask if the Chair of the Alexandra Palace Committee will ask the Democratic Services and Scrutiny Manager to take steps to ensure, with the co-operation of Alexandra Palace staff, that their meetings are open to the public, and ensure that their agendas, the time and place of meetings, and the fact that the beneficiaries of the charity (the public) are welcome to attend, are advertised prominently on the websites and social media of Alexandra Palace and Park, and in the entrances to the Palace itself. And that further, the governance and management structure should be better explained to the public on those sites, for instance by publishing a management structure chart to explain what entities are responsible for what functions and decisions.

*All Board and Committee meetings are open to the public, and agendas (including time and place of meeting) are published five clear days before every meeting. The agendas, papers and minutes are published on the Council's website.*

*Internal staff meetings are not open to the public and it would be highly unusual for any organisation to adopt such an approach.*

*The Governance of the Charity is set out as required in the Annual Report. It is summarised on the AP website <https://www.alexandrapalace.com/about-us/the-charity/> and <https://www.alexandrapalace.com/about-us/our-people/>.*

*As part of our Governance Improvement Programme, we had plans to improve the information on these pages and will do so as soon as possible (within the resources available). This will include links to the AP meetings pages on Haringey's website and responsibility of functions can be included.*

6. To ask if the Chair of the Alexandra Palace Committee and her colleagues will resolve to consider how the beneficiaries of the Charity, the people of London (not just Haringey), can be represented, or better represented on the Board of the Charity.

*The Governance Change Programme, halted due to the pandemic and the need for all of the Trusts resources to be focussed on our response and recovery, proposed that the Governance of the Charity, whilst compliant with Charity Law and Regulation could be further improved. It was proposed that a Charitable Company Limited by Guarantee was possible and would provide the Charity with the opportunity to recruit openly to achieve the skills, expertise and diversity required of a modern charity.*

*In addition, it was proposed that the Consultative Committee should be opened into a wider stakeholder forum administered by the charity. This was set out in the Governance Report to the SAC/CC on 23 January 2018.*

There were other members of the public in attendance who had also submitted questions, however these were not received by the deadline as set out in the Council's Constitution. It was noted that the Council's rules for submitting questions could be seen as complicated and bureaucratic, however, Louise Stewart, Chief

Executive Alexandra Palace, advised that questions could be emailed directly to her at any time

**105. MINUTES**

The minutes of the last meeting were unavailable for approval.

**106. APPOINTMENTS TO COMMITTEES**

**RESOLVED**

1. To note membership of the Alexandra Park and Palace Statutory Advisory Committee, as listed in Appendix 1 of the report;
2. To note the membership of the Alexandra Park and Palace Consultative Committee, as listed in Appendix 1 of the report;
3. To appoint Councillors Carlin, Hare, Stennett and Weston as Trustee Board members for the Finance, Resource, Risk and Audit Committee (FRRAC);
4. To agree that Councillor Weston will act as Chair of FRRAC;
5. To appoint Councillors da Costa, Carlin, Hearn and Stennett to act as APTL Company Directors;
6. To appoint Councillors Carlin and Hare to the Programme Board;
7. To appoint:
  - i. Councillor Weston as Lead Safeguarding trustee;
  - ii. Councillor Weston as Lead Whistleblowing trustee;
  - iii. Councillor Hearn as Lead Equity, Diversity and Inclusion trustee.

**107. TO CONSIDER ANY ADVICE OR COMMENTS FROM RECENT SAC/CC MEETINGS**

The contents of the minutes of the meetings held on 15 March 2021 were noted.

**108. FRRAC CHAIR'S REPORT**

Councillor Carlin introduced the report as set out. Work was underway on the rewiring and fire detection work following receipt of a grant from the Local Authority. The accounts were due to be completed and signed off in September 2021. Significant fundraising had been raised in difficult circumstances, and ticket sales for Kaleidoscope were doing well.

**RESOLVED**

- i To note the report;
- ii. To be mindful of the progress made on the governance improvements programme, when considering agenda item 7 (Appointments to Committees) and continues to appoint a FRRAC Chair who is not also Chair of the APPCT Board.
- iii. To consider for approval the 2020/21 End of Year Report and Accounts, when presented in September 2021, subject to there being no further queries or comments raised by FRRAC.

## **109. 2021/21 - END OF YEAR MONITORING REPORT**

Louise Stewart, Chief Executive Alexandra Palace, introduced the report as set out.

In response to a question from a Board Member, it was noted that the Outdoor Events Monitoring report would likely skip a year, and the difficulty of linking impact on the Park with events was proved in the past year.

**RESOLVED to note the report.**

## **110. CEO'S REPORT**

Louise Stewart, Chief Executive Alexandra Palace, introduced the report as set out, and responded to questions from Members:

- The Lateral Flow Test centre in the Transmitter Hall was in the process of closing down, but there was no information on how long the PCR test centre would remain in the Paddock (although they were aware that they would need to vacate by September for the first large event).
- Fundraising – because the full amount had not been raised, donations would be returned to the donors.

Dorota Dominiczak provided an update on the financial position:

Unrestricted reserves and cash flow

- 2021/22 was presented as a deficit revenue budget but in terms of bankrolling this budget there were cash resources brought to April 2021 of £1.270m. Based on end of June figures, the management accounts did not show any material difference.
- Income in total is £2.2m compared to last year income achieved of £5.2m, which included emergency grants and £615k Gift Aid. This year there would be no emergency funding or Gift Aid.
- The risk was in the 2021/22 cash flow. The current cash flow was showing a cash deficit of just under £200k in March 2022.

Capital projects

- Rewiring, alarms and lighting = £1.358m. This would be funded from a £858k special capital grant from LBH and £500k sustainability loan from Salix. Any overspend could be met from existing capital resources.

Risks beyond March 2022

- Unrestricted cash flow in 2022/23 – currently being modelled, assuming no additional unrestricted funding and no Gift Aid from Trading (means no profit made in 2021/22) so there would be an unbalanced cash flow from November/December 2022.
- It had been agreed with the Corporate Trustee that no loan repayments would be made until April 2022. If repayments were demanded in 2022/23, cash flow would be worse than predicted.

**RESOLVED to note the report.**

**111. ANY OTHER UNRESTRICTED BUSINESS THE CHAIR CONSIDERS TO BE URGENT**

None.

**112. FUTURE MEETINGS**

11 October 2021  
13 December 2021  
24 January 2022  
15 March 2022

**113. EXCLUSION OF THE PUBLIC AND PRESS**

**RESOLVED** that the press and public be excluded from the meeting for the consideration of items 15-20 as they contain exempt information as defined in Section 100a of the Local Government Act 1972; Para 3 - information relating to the business or financial affairs of any particular person (including the authority holding that information).

**114. EXEMPT - MINUTES**

The minutes of the last meeting were unavailable for approval.

**115. EXEMPT - EQUITY, DIVERSITY AND INCLUSION ACTION PLAN**

The recommendations in the report were approved.

**116. EXEMPT - APTL CHAIR'S REPORT**

The recommendations in the report were approved.

**117. EXEMPT - SAFEGUARDING / WHISTLEBLOWING**

The recommendations in the report were approved.

**118. EXEMPT - LEASED PROPERTIES**

This item was deferred to a future meeting.

**119. ANY OTHER EXEMPT BUSINESS THE CHAIR CONSIDERS TO BE URGENT**

None.

CHAIR: Councillor Anne Stennett

Signed by Chair .....

Date .....

This page is intentionally left blank



## **ALEXANDRA PARK AND PALACE JOINT MEETING OF THE STATUTORY ADVISORY AND CONSULTATIVE COMMITTEES**

**4 OCTOBER 2021**

**Report Title:** CEO's Report

**Report of:** Louise Stewart, Chief Executive Officer

**Purpose:** This report updates the committees on current issues and projects at Alexandra Park and Palace. It also provides additional information on the events programme and a range of activities of the Charitable Trust.

**Local Government (Access to Information) Act 1985 - N/A**

### **1. Recommendations**

- 1.1 To note the content of this report.

### **2. Pandemic Update**

- 2.1 The East Court reopened to the public mid-September and will be open seven days a week, 9am-5pm. There is currently no food or beverage offer in this space other than when theatre events are scheduled. Future provision is being planned.
- 2.2 The Phoenix Bar & Kitchen was refurbished and reopened in time for the first big large music concert on 23 September. The Terrace bar closed on 12 September.
- 2.3 The Covid testing centre in The Paddocks has now closed. The weekly Farmers Market and Parkrun have returned.

### **3. Park Update**

- 3.1 Thank you to the Friends of the Park and our volunteers who conducted visitor surveys in the Park in August. The results will play a part in helping us to prioritise future projects and improvements as well as giving an overall insight into visitor satisfaction, perceptions and user demographics.
- 3.2 We continue to regularly assess the lighting across the site and have been working through the backlog of faulty lights in the parkland. We are working on lighting

network plan. The Trust does not have the resources to implement improvements and will be applying for funding to make the necessary improvements.

#### **4. Repairs, maintenance and improvements**

- 4.1 The West Hall rewire and lighting project is complete (see images at Appendix 1). The discharge lighting has been replaced with LEDs to reduce our energy consumption and electricity costs, making us a more environmentally friendly and cost-effective.. The project has been delivered thanks to additional grant funding from Haringey Council from its own resources and via an interest free loan from Salix, with the capital costs repaid through savings in our utility bills in the coming years.
- 4.2 Decisions on the external signage, composting toilet, and outdoor beer garden (advertising, planning and listed building) applications brought to the SAC/CC in March have been deferred until 7 October. Due to annual leave on both sides (the Charity and the Council's planners) further conversations around the proposed festoon lightings and a site visit had not been able to take place until September.
- 4.3 Fire Alarm upgrades to West Hall have been installed and rewiring/new devices to associated spaces including Palm Court, and progress on Great Hall systems are being installed with rewiring/new devices to follow to associated spaces. Old systems will remain live until the planned change over to the new enhanced installations.
- 4.4 Other maintenance and repairs:
- Transmitter Hall external access ramp substantially renewed
  - Roof leak repairs: NW Hall/BBC Tower/Panorama Room lobby/Palm Court entrance, including replacing broken arctic glass to curved window
  - East Court domes and atriums – Glazing repairs & part resealing vents
  - Palm Court domes and atriums – Glazing repairs & part resealing vents
  - Event Control Room spaces - Large and Small refurbished
  - Rewiring to Great Hall serveries
  - Redecoration of degraded front and back of house areas
  - Great Hall roof – Glazing service (2 bays out of 30no.)
  - SE Office Building Staircase – Scaffold access and investigations to defective beam
  - Preventative masonry repairs to Palm Court Entrance/Great Hall North elevations
  - CCTV Future Proofing Upgrade works. New decoders installed, coupled with the latest touch screen controllers
  - GSM (Global System for Mobile Communications) units installed in Passenger NW lift, Good NW lift, Area 7 lift and Marble Area 1 lift
  - PAVA fault investigation and rectification of Security Rack Controller fault
  - Replacement of Damaged Lamp post number 209.
  - Repair to Great Hall overhead door following insurance inspection.
- 4.5 At the last meeting we incorrectly reported that we had completed work on the Great Hall Bridge (renewed asphalt to steps/bridge landing, structural repairs to bridge arches, cast iron columns and beams). Work was not actually conducted but structural advice was obtained.



## 5. Creative Learning

- 5.1 Four week-long Summer Creativity Camps were held through the school holidays, with each week ending in a performance. This year's themes were: Theatre, Junkyard Orchestra, Outdoor sculptures and Breakdancing.
- 5.2 Artist Alix Smith has created a piece of art that is now displayed in a tree near the rose garden to launch the new 'Stories by Moonlight' project. The aim of the project is to inspire families to read bedtime stories together outside in nature and this is a soft launch through the autumn and will be rolled out in full next year.
- 5.3 A new partnership with Haringey's Global Cinema Club has been formed and is a volunteer led community cinema club that celebrates Haringey's cultural diversity. Their aim is to showcase some of the best non-English language films from around the world. The first film shown at Ally Pally was the Oscar nominated film Mustang on 16 September, which was attended by 47 members of the Turkish community.
- 5.4 In September the team also delivered a Park tour to a group of 15 people from an NHS Arts and Wellbeing group under the Social Prescribing scheme.
- 5.5 The Creative Learning Wellness Centre has reopened and is hosting a variety of events and activities.
- 5.6 Haringey Music Service returned this month, with a session on Diversity, Representation and Inclusion in Music Education.
- 5.7 More than 60 people attended the first 3 sessions Five Bells Computer Club, which will be running from the space every Tuesday. The initiative provides opportunities for older people and others to learn about accessing technology. Meanwhile, Singing for the Brain, a partnership between the Palace and the Alzheimer's Society, which runs a choir for people with memory issues, returns on 30 September.
- 5.8 Weekly workshops for young carers return to the Creativity Pavilion on Thursdays. The sessions are run in partnership between the Palace's Creative Learning team and Haringey's Early Help and Prevention team to provide a supportive and creative respite space for young carers from across the borough.
- 5.9 Culture Bubble webinar series has continued to provide opportunities for young people to debate key cultural issues and learn about careers in the creative sector. August's seminar was led by a panel of female backstage professionals. September's webinar will be an opportunity to hear from established artists working in Public Art.
- 5.10 120 Haringey school children participated in big tree climbing opera event, provided by The Great Big Tree Climbing Company, alongside expert singing leadership to explore simple folk songs of the forest as they climb.
- 5.11 Para Dance UK & Alexandra Palace partnered for the third year running for Youth Games Dance Competition 2021. Our theme this year is "Big Live Moments" celebrating the return of live performances and drawing from artists stand out live performances over time. 13 SEND schools have signed up with 257 learners with disabilities taking part in this year's event. Over the summer months we have been busy putting together lots of fun routines and creative content to get you all competition ready which launched in September.

- 5.12 A new group of Creative Learning Team volunteers have started monthly sessions in the Park, they are currently working on tidying up the Rose Garden.
- 5.13 In partnership with Haringey Council, the Ice Rink has seen a big take up of the subsidised ticket offer from the following groups:
- Early help Family Support workers – Work with vulnerable families
  - Adfam Family Support Co-ordinator – Families affected by a loved ones alcohol use
  - Haringey Gold – Community Safety youth intervention programme
  - Broadwater Farm Community Centre via Clasford Stirling MBE – part of youth intervention work for local young people
  - HR Sports Academy/Holiday Activity and Food Programme – Holiday initiative predominantly focusing on Family/young people on Free School Meals
  - Project 2020 – Homes for Haringey Youth centre based in Northumberland Park
  - Bruce Grove Youth Space – Haringey Council run Youth Centre in Bruce Grove
- 5.14 There have been 6 community group rehearsals in the Creativity Pavilion and Transmitter Hall.
- 5.15 Table of learning and participation events since the last meeting and upcoming (up to December):

DATE	Event	Area/ Additional information
13 September	Stories and Moonlight installation	Park (near Rose Garden)
Tuesdays weekly	Five Bells Computer Club	Creativity Pavilion
16 September	Haringey Global Cinema Club	Creativity Pavilion
Friday's weekly	Giant Tree climbing Song Sessions	Park
Thursdays (weekly)	Haringey Young Carers Event	Creativity Pavilion
Thursdays (weekly)	Singing for the Brain	Transmitter Hall
27, 29, September	First Step Classes	Transmitter Hall
29 September	Culture Bubble presents Artists Talk	Online

## 6. Activities and Events

- 6.1 The Outdoor Events programme is included in the events schedule attached at Appendix 2. Currently scheduled are 3 events at 75db, 1 event at 70db and 1 event at 65db, which fall within the permitted events within the variations in the outdoor events licence.
- 6.2 The SAC/CC are asked to note the dates for Primal Scream (16 July 2022), Fat Freddy's Drop (22 July 2022) and Kaleidoscope Festival on Saturday (23 July 2022) over an 11 day period. There are also discussions for possible events on Sunday 17 July and Sunday 24 July 2022. Rather than spread these events out over many weekends across the summer, it was felt that holding these events over a 2 week consecutive period would minimise any impact on the park, park users and our neighbours.
- 6.3 A road closure would be required for 8 days (6 full days) over that 11 day period to allow the events to take place. A day-by-day breakdown is shown below. The south slope area itself would be unavailable throughout this period with it fully lifted on Wednesday 27 July 2022.

## 6.4 July 2022 events impact table:

<b>JULY 2022 MAIN PARK EVENTS PROGRAM</b>										
DATE	Thurs 14 <sup>th</sup>	Fri 15 <sup>th</sup>	Sat 16 <sup>th</sup>	Sun 17 <sup>th</sup>	Mon 18 <sup>th</sup>	Thurs 21 <sup>st</sup>	Fri 22nd	Sat 23rd	Sun 24 <sup>th</sup>	Mon 25 <sup>th</sup>
EVENT	Build up	Build up	Primal scream	TBC	Breakdown	Build up	Fat Freddy's Drop	Kaleidoscope	TBC	Break down
LOCATION	South Slope	South Slope	South Slope	South Slope	South Slope	South Slope	South Slope	South slope South Terr / WH	South slope WH	South slopes
ROAD CLOSURE	From midday	In place All day	In place all day	In place all day	Lifted at midday	From midday	In all day	In all day	In all day	Lifted at midday
DB LEVEL	n/a	n/a	70db	65db	n/a	n/a	75db	75db	75db	n/a

## 6.5 Table of noise complaints calendar year to date:

Month	Event	No. of complaints
July	Kaleidoscope	0
7 August	Streatlife	1
22 August	Streatlife	2
<b>Total number of noise complaints received (2020/21 1<sup>st</sup> Apr-31<sup>st</sup> March)</b>		<b>3</b>

## 7. Legal Implications

- 7.1 The Council's Head of Legal & Governance has been consulted in the preparation of this report and has no comments.

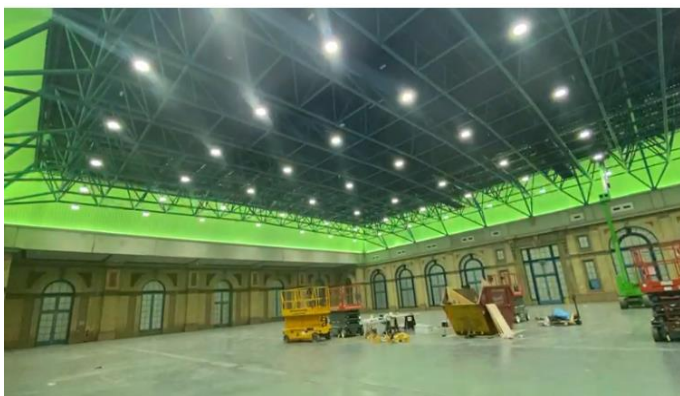
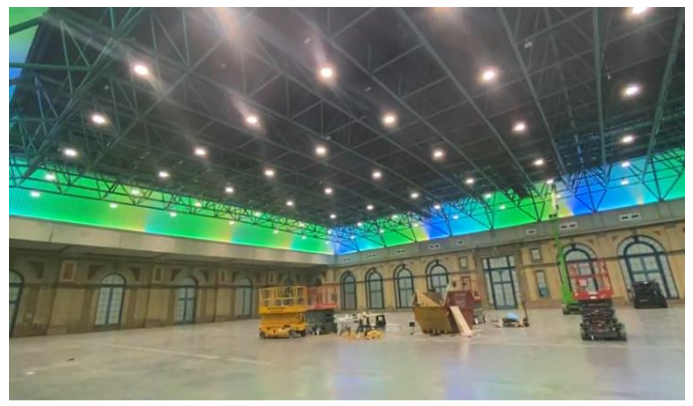
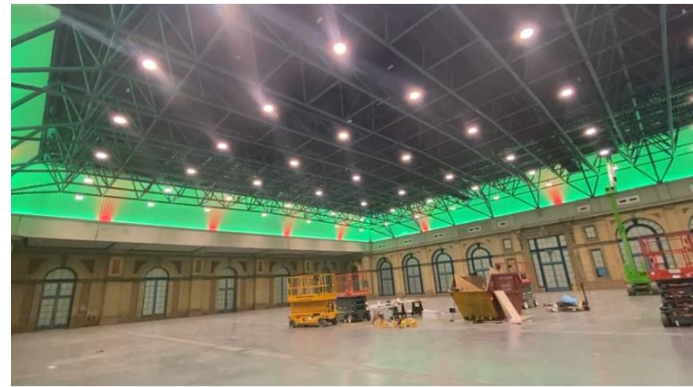
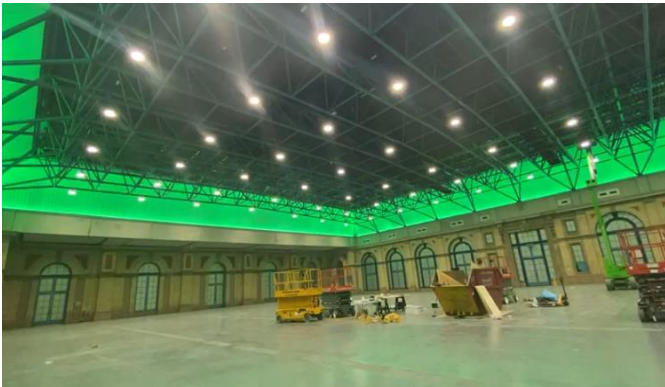
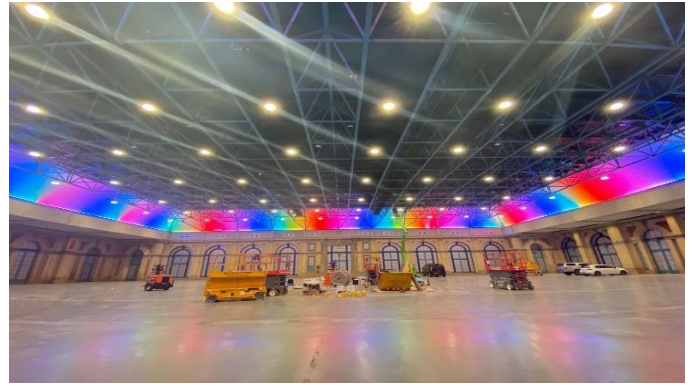
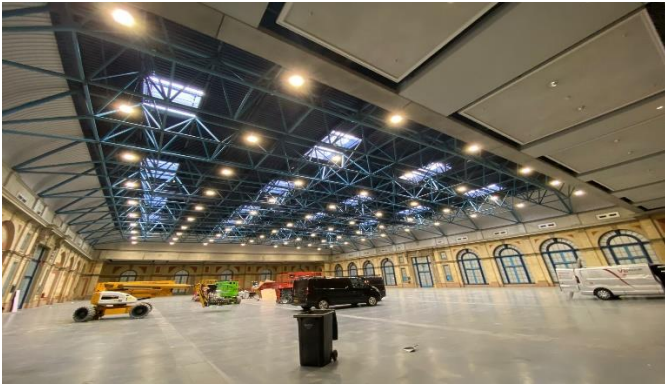
## 8. Use of Appendices

Appendix 1 – West Hall lighting images

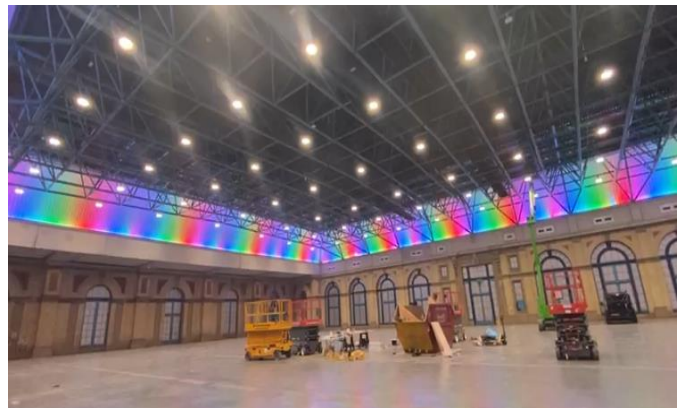
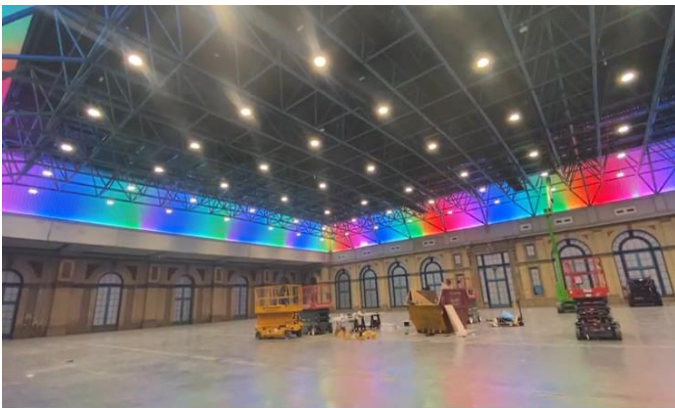
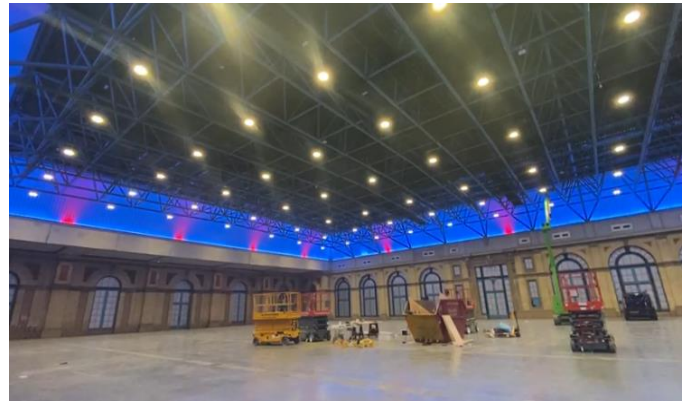
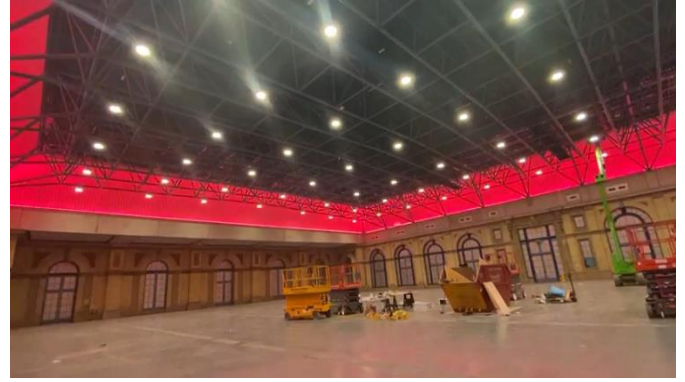
Appendix 2 – Schedule of events

This page is intentionally left blank

Item 5 - Appendix 1 – West Hall Lights Complete







**Table A Theatre shows**

25 Sept	Adam Kay - This is Going to Hurt
2 Oct.	Fi Glover and Jane Garvey
3 Oct	An evening with Aldo Kane
13-19 October	Earth Shot Awards
12 October	Spoken word event
21 Oct	Yotam Ottolenghi & Noor Murad (spoken word)
22-23 Oct	Simon Amstell comedy
24 Oct	Crouch End Festival Chorus
30 October	Millionaire Makers Concert
9 Nov	Lady Anne Glenconner
11 Nov	Black Midi (concert)
12 Nov	Yussef Dayes (concert)
14 Nov	Iain Stirling: Failing Upwards (comedy)
16 Nov	Rutherford & Fry - The Complete Guide to Everything
17 Nov	Giovanna Fletcher(spoken word)
20 Nov	Saint Etienne
26 Nov-9 Jan	A Christmas Carol
12 Feb 2022	Whitney – Queen of the Night

**Table B – Confirmed Large Events**

DATE	Event	Location
23-25 Sept	Dermot Kennedy	Great Hall
28 Sept	Freight in the City	Great Hall
30 Sept	Tom Grennan (concert)	Great Hall & West Hall
1 Oct	Yungblud (concert)	Great Hall & West Hall
7-10 Oct	The Knitting and Stitching Show	Great Hall & West Hall
23-24 Oct	Tattoo Show	Great Hall
28 Oct	Fontaines DC concert	Great Hall & West Hall
29 Oct	DMA's (concert)	Great Hall & West Hall
30 Oct	Bauhaus (concert)	Great Hall & West Hall
5-6 Nov	Fireworks	Park
11 Nov	Suede (concert)	Great & West Hall
12-13 Nov	London Grammar (concert)	Great & West Hall
19 Nov	Glass Animals (concert)	Great & West Hall
20-21 Nov	Sam Fender	Great Hall & West Hall
4 Dec	Enter Shikari concert	Great Hall & West Hall
6-9 Dec	Mosconi Cup	West Hall
15 Dec – 1 Jan	Darts	Great & West Hall
6-12 Dec	Christmas on Ice (The Nutcracker)	Ice Rink
9-16 Jan 2022	World Snooker Masters	Great Hall & West Hall
25 Feb 2022	Mogwai concert	Great Hall & West Hall
4 March 2022	Gojira	Great Hall & West Hall
5 March 2022	Disclosure	

Table C – Park Events

Date	Event	Areas
<b>Park Events 2021</b>		
8 - 11 March 21	Unit Base (Filming)	Fairground, East Car Park
12 April - 31 May 21	Drive in	Pavilion
12 April – 1 Sept.21	Bar on the South Slope	Park
12 April - 1 Sept. 21	The Terrace	The terrace
24 April 21	Orienteering	Park
8 June 21	Stills shoot filming	Park
11&25 June / 8&9 July 21	Tree climbing song sessions	Park (near Go Ape)
13 - 16 June	Unit Base	Pavilion
18 - 21 June 21	Segway	Park
21 June 21	Filming (by Hornsey gate)	South Terrace/ Lyme Avenue
23 June 21	Filming	South Terrace/ Skate Park/ Boating Lake
23 June - 29 June	Unit Base	Fairground
26 June (every Saturday)	Park Run	Park (lower Road)
26 - 27 June 21	Streatlife	Panorama Room, Park
3 July	Park Run	Park (lower Road)
5 - 9 July	Unit Base	Fairground
10 July	Park Run	Park (lower Road)
10 - 11 July 21	Streatlife	Panorama Room, Park
17 July	Park Run	Park (lower Road)
23 July 21	Provisional Music Park Concert	South and East Slope
24th July	Park Run	Park (lower Road)
24 July 21	Kaleidoscope	All areas
25 July 21	Provisional Music Concert	South and East Slope
24 - 25th July 21	Streatlife back up	All areas/ Panorama Room, Park
3 - 5 August (TBC)	Unit Base	Fairground
6 August 21	Corporate Sports Day	Upper Field
6 - 9 August 21	Segway	Park
10 - 16 August 21	Cycle Show	Pavilion, East side of the park
18 - 20 August (TBC)	Unit Base	Fairground
7 - 9 September 2021	Private Drone event	Park - East Slope
19 September 21	YMCA Fun Run	Park
1 - 4 October 21	Segway	Park
24 - 25th July 21	Streatlife back up	All areas/ Panorama Room, Park
1/2 day in Oct	Filming	South Slope
5-6 November 21	Fireworks	ALL AREAS
<b>Park Events 2022</b>		
13 Feb 2022	Running Event	Park
19 - 24 April 2022	Cycle Show	Great Hall, West Hall, Palace Suite, Londesborough Room, Park
3 - 4 June 2022	Streatlife	Panorama Room, Park
18 - 19 June 2022		Panorama Room, Park
29 - 30 July 2022		Panorama Room, Park
30 June - 4 July 22	Red Bull	ALL Areas
16 July 2022	Primal Scream music concert	South and East Slope
17 July 2022	Provisional Music Park Concert	South and East Slope
22 July 2022	Fat Freddy Drop	South and East Slope
23 July 2022	Kaleidoscope	All areas
20 July 2022	Summer Festival	South Slope
25 - 28 August 2022	Communion / FKP Summer Series	Pavilion, Park
2-7 November 2022	Fireworks	ALL AREAS